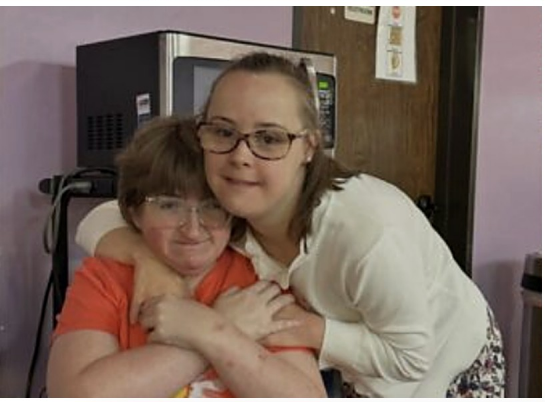
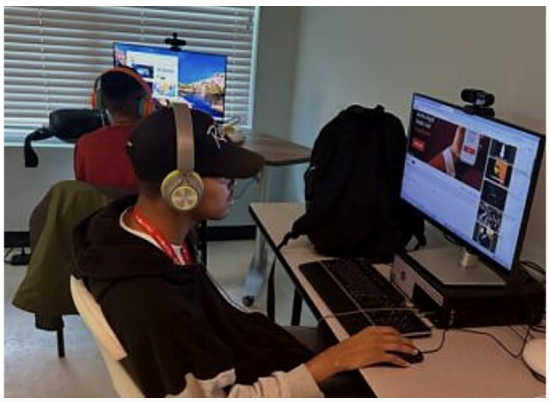



2026 YEAR IN REVIEW

Enhancing Lives. Strengthening Families. Building Community.

THE VILLAGE CENTERS
Your Village. Our Community.

OUR MISSION

To enhance the lives of adults with intellectual and developmental disabilities and support them in reaching their full potential.

OUR VISION

An inclusive community where adults with intellectual and developmental disabilities thrive.

147
Villagers in our Day Program

120K+
estimated hours of daytime support a year

5
homes where Villagers live in community



A MESSAGE FROM OUR EXECUTIVE DIRECTOR

Community is something we build together.

Dear Friends and Supporters,

Every day at The Village Centers, I am reminded that community is not just a place we inhabit; it is something we actively build together. For adults with intellectual and developmental disabilities, the opportunities to build meaningful relationships, grow in independence and take an active part in community life depend on specialized support.

This past year, because of your unwavering dedication, we saw those opportunities flourish for our Villagers.

Your generosity directly fueled the daily triumphs that define who we are. It meant that our Day Program was filled with purpose and connection. The accessible vehicles your donations funded kept our Villagers moving safely toward new milestones, jobs and community outings. It allowed our vocational partners to open their doors to dedicated, capable team members, showing the world the true value of inclusive employment.

Behind every statistic in this report is a human life transformed. When we provide a safe, engaging space for a Villager, we also give a parent the peace of mind to stay at work, and caregivers the essential time they need for everything else. Your support is a direct investment in individuals, families and the strength of our entire community.

Our annual gala, A Night Beyond the Mask, beautifully demonstrated this collective spirit by netting more than $112,000 to sustain our vital work. Whether you danced with us at the gala, hired a Villager, volunteered your time or sent a donation, you chose to believe in a world where everyone belongs.

As you read through this year's Impact Report, I hope you see your own reflection in our success. Thank you for walking alongside our Villagers, celebrating their milestones and helping them reach their full potential.

With deep gratitude,

Maritsa Andre

Maritsa Andre, MBA
Executive Director
U.S. Navy Veteran

BY THE NUMBERS

The Village Centers 2026 at a glance

147
Villagers enrolled, ahead of our goal of 140

80–100
Villagers attending each day

240
Community outings this year

85
Adults supported in the community (HCS and TxHmL)

14
Residents in our five group homes

46
Riders using our transportation weekly

600+
Volunteers giving time and support

$112K+
Netted at our gala for Villager programs











Program-reported figures for 2026. Many Villagers take part in more than one program, so totals overlap.

REAL STORIES

Lives changed at The Village



Cheyanne: from shy to social butterfly

When Cheyanne joined us at 19 through Tarkington ISD's 18+ transition program, she was extremely shy. She kept to herself, rarely lifted her head and didn't want to join activities.

This spring, she graduated as a vibrant, talkative "social butterfly," and she still comes to The Village for the friendships she has built and the activities she loves.

> **"She is a different person. She comes home with a smile talking about her day."**
>
> Cheyanne's mother

Scott: a place to live, work and belong

Scott lives independently and works at The Village. He was honored with our Heart of the Village Award for his leadership, his unwavering commitment and the difference he makes in the lives of those around him.

> **"The Village Centers has given me the opportunity to live independently, work here, build friendships, go on outings, and find my daily purpose."**
>
> Scott, Villager and Heart of the Village Award honoree



DAY PROGRAM

Building skills, friendships and independence

The Kyle Brusatori Multipurpose Center is home to our Day Program. Through art, music, fitness, life skills and community outings, Villagers communicate, create, make friends and practice everyday independence, while families can rest assured that their loved ones are safe and supported.

TRACK 1

Main Day Program

For adults building greater independence. Daily classes include digital creation, life skills, martial arts, fitness, arts, cooking and community outings.

TRACK 2

Enrichment · THRIVE

For adults who need a higher level of care, one-on-one attention or medical support. Days center on life skills, sensory hours, music and tactile arts. See next page.

Inside a Day Program day



Martial arts

Group classes build balance, strength, focus and confidence.



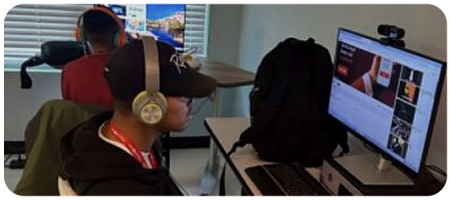
Cooking

Measuring, kitchen safety and teamwork, then sharing what they make.



Art and music

Painting, crafts and music. Villager art took center stage at our gala.



Computer lab

Digital creation, typing and technology skills for everyday life.



Community outings

About 240 trips this year to museums, farms, parks and more.



Young at Heart (55+)

A calmer, slower-paced program for Villagers 55 and older.

Why martial arts matters

Body

Core stability and balance that help reduce fall risk, plus coordination and stamina.

Mind

Following forms builds focus, listening and emotional control, and new skills build confidence.

Community

Group classes build friendships, with instructors guiding every Villager safely.

ENRICHMENT · THRIVE

Every ability deserves opportunity

THRIVE serves adults requiring a higher level of medical, personal and social support. Many have little to no verbal communication, many are not ambulatory, and many live with complex health needs. Through smaller staff-to-client ratios, nursing support, sensory activities and individualized attention, we bring comfort, dignity and joy to each day, and families receive dependable, trusted relief for complex care.

28
adults served in THRIVE

2
classrooms, after adding a second this year

7
Direct Support Staff. The only program of its kind in the Kingwood area

Clinical and personal care

Smaller staff ratios for individualized attention and continuous care.

Nursing support for health tracking, complex care and medications.

Daily living help with mobility, feeding and personal care.

Sensory and learning spaces

The Insperity Kitchen, an adaptive kitchen for sensory cooking and life skills.

The Comcast Computer Room, with assistive technology for learning and communication.

Music, art and sensory time every day.

Community and families

Weekly Thursday outings on our accessible fleet.

HCS and TxHmL provider, giving family caregivers critical daytime relief.

New spaces in 2026

Young-at-Heart classroom

A grant from the Isla Carroll Turner Friendship Trust created a calmer, slower-paced room for our Young at Heart program, serving Villagers 55 and older. Complete November 30, 2026.

"I just love it." Ernest, participant

The "Happy Hideaway"

A sensory-friendly room for adults on the autism spectrum to socialize, eat lunch or just hang out, funded by the Rotary Club of Lake Houston Foundation. Villagers chose the name. Opening before Christmas 2026.

TRANSPORTATION

Every ride creates an opportunity



Providing transportation allows seamless access to healthcare, jobs, recreation and community life. Our fleet carries Villagers safely across Kingwood and Lake Houston to the Day Program, work, medical appointments and outings, so families can maintain their own work and household schedules while Villagers achieve greater independence and engagement in their community.

46
riders each week

14
vehicles in our fleet

5
wheelchair-accessible

VOCATIONAL & EMPLOYMENT

Creating pathways to work

Our Vocational Program combines job training with real-world work experience. As Villagers build practical skills, confidence and independence, local businesses gain dedicated, capable team members.

Job-skills training in teamwork, following directions and workplace routines

On-the-job experience with local employer partners

Retail training at The Village Thrift Shop

Thank you to our invaluable employer partners!

Reliant Vending · Kohl's · Walgreens



A paycheck means more than income. It means independence, purpose and the pride of contributing.

COMMUNITY LIVING

A safe place to call home

HCS and Texas Home Living

Individualized support that empowers adults to stay healthy, safe and engaged in the community they call home, while keeping the freedom to choose how they live.

Residential group homes

Our five family-style group homes are open 365 days a year, with dedicated staff support for daily living, personal care, medication management, meals, transportation and activities.

85
adults supported in the community through HCS and TxHmL

14
residents living in our group homes

365
days of continuous care, with our group homes open year-round

6,750
staffed hours per group home each year

2
registered nurses managing health and medications daily

Our group homes are staffed 16 hours a day on weekdays, while residents attend day programs and work, and 24 hours a day on weekends and holidays.



Our five group homes

in Kingwood and Porter

- The Village at Skylark
- The Village at Rising Hills
- The Village at Longleaf Pines
- The Village at Kingwood Lakes
- The Village at Chanay Lane

Community-based care is about more than where someone receives services. It is about keeping relationships, making everyday choices and living with dignity in the place you call home.

THE VILLAGE THRIFT SHOP

Every donation has twice the impact

Our Thrift Shop turns donated goods into revenue for our programs and hands-on job training. Villagers build skills, responsibility and confidence as they sort items, arrange merchandise and help run the storefront, keeping good goods in use and community impact high.

Shop, donate or schedule a free pickup
25432 Loop 494, Porter, Texas





VOLUNTEERS

600+ volunteers positively impacting lives every day



Volunteers contribute an average of three hours a month, about **21,600 hours a year**, across our group homes, Day Program, community outings, events and Thrift Shop. To every volunteer: thank you for showing up and making a difference.

WAYS TO GET INVOLVED

- Classroom helpers
- Group home Saturdays
- Beautify & build
- Events
- Share your skills
- Thrift Shop
- Corporate teams

Your time can change a life.

Scan to explore volunteer opportunities for individuals, families, employee teams and community groups.

ECONOMIC IMPACT

Value to families and to Texas

Giving families time, stability and opportunity

Caring for an adult with intellectual and developmental disabilities (IDD) requires significant time, planning and resources. Dependable daytime services can be the critical factor between maintaining employment and being forced to reduce work hours or leave the workforce entirely. Without this vital support, families face sustained caregiving strain.

$1.8M to $2.25M

estimated caregiving value for families each year, at a modest $15 per hour

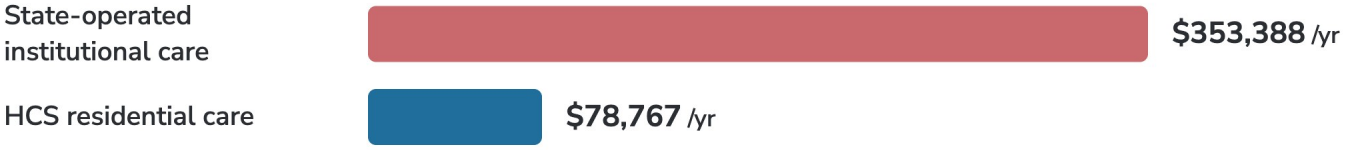
Economic valuation model: family caregiver support

Operational metric	80 a day	100 a day
Weekly support hours	2,400	3,000
Annual support hours	120,000	150,000
Value at a base $15 per hour	$1.80M	$2.25M
Value adjusted to $20 per hour	$2.40M	$3.00M

Estimate: average daily attendance × 6 hours × 5 days × 50 weeks. Shows the replacement value of supported time, not cash paid to families.

The impact of community-based care

Community-based services allow adults with IDD to receive personal support while staying connected to family, neighbors and the community. These services cost the public significantly less on average than state-operated institutional care, according to the Texas Health and Human Services Commission.



$274,621

lower average annual cost per person for HCS residential care

Our five residential group homes and HCS programs are integral parts of this community-based system. By maintaining safe, well-staffed and vibrant homes, The Village Centers sustains a model of care that delivers dignity and choice at a substantially lower average public cost.

Average annual cost per person. Source: Texas HHSC Cost Comparison Report (Aug. 2024), FY2023 statewide averages. A historical comparison, not savings measured for The Village Centers.

FUNDING OUR MISSION

A Night Beyond the Mask

September 25, 2026 · Hochzeit Hall · Spring, Texas

The community came together for The Village Centers' signature gala, **A Night Beyond the Mask**. The evening brought together friends, families, sponsors and Villagers for dinner, celebration and philanthropy. An exhibition of Villager artwork highlighted the night, inspiring engagement and generous support.

$112,000+ in net revenue raised by sponsors, bidders and guests to fund ongoing programs and services for Villagers.













Save the date: 2027 events

SPRING

Inaugural Tea Social

April 14, 2027 · Bridgerton theme

"There's always a place for you at our table."

SUMMER

Singo Bingo Nights

Two Thursdays a month, June and July 2027

FALL

A Million Possibilities Annual Gala

October 2, 2027

"Every Gift Opens a Door."

STEWARDSHIP

Your support at work

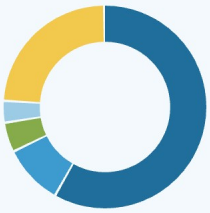
The Village Centers operates with a strict commitment to financial stewardship and accountability toward donors, families and the public. The following shows how our resources were raised and allocated during the 2025 fiscal year.

$5M+
invested in services for adults with IDD in Greater Houston

72¢
of every dollar goes directly to programs and services

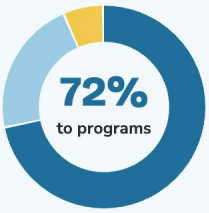
24%
of our income comes from donors, grants and events

Funding sources



HCS services	58%
Donations, grants and events	24%
Other program fees	10%
Thrift Shop	5%
Rent	3%

Funding impact



Programs and services	72%
Management and administration	22%
Fundraising	6%

Why your contribution matters

State HCS funding covers the core elements of residential care, but it does not fully fund comprehensive community enrichment. Philanthropic gifts make possible the outings, specialized enrichment activities, vocational job training and transportation that create true community integration. Administrative costs cover the essential licensing, regulatory compliance, insurance and staff training required to operate a state-regulated, year-round residential program safely.

Independently audited every year. Our audit and Form 990 are posted at thevillagecenters.org/financials.

Source: The Village Centers year-end financial statements, January–December 2025. Expense shares reflect operating expenses and exclude depreciation and interest.

LEADERSHIP

2026 Board of Directors

Our volunteer board brings expertise in banking, law, finance, business and community service to guide The Village Centers with care and accountability.

OFFICERS



David Bubier
Chairman of the Board
Chairman, MINT National Bank



Marie Halvatzis
Secretary
Legal Consultant



Stephen King
Treasurer
Fundraising Accountant

DIRECTORS



Robert Scarfo
Finance Committee



Joel North III
Finance Committee



Jeff Brown
Finance Committee



Athanasia Badoian
Governance Committee



Monica Humphrey
Governance Committee



Paula Tobey
Development Committee



Erin Chaffee-Wells
Development Committee



Benicia Bendele
Programs Committee

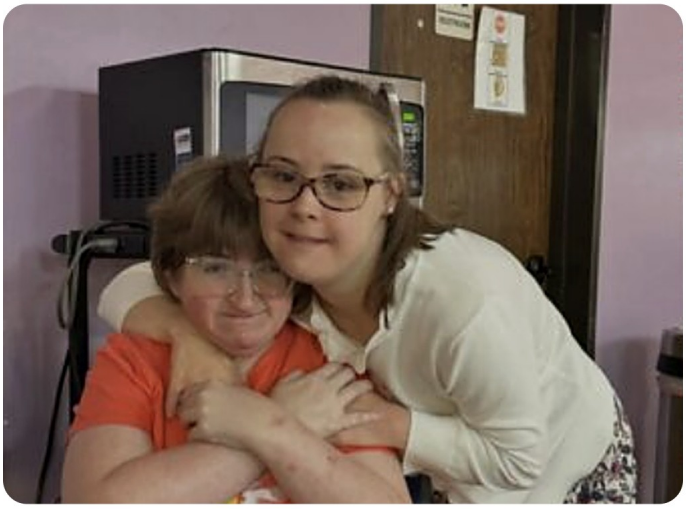
OUR COMMUNITY

With Heartfelt Thanks

At The Village Centers, every gift represents someone who believes in the possibilities of adults with intellectual and developmental disabilities. We are grateful to our major donors, sponsors, foundations and community partners for helping create opportunities for learning, friendship and greater independence.

WITH SPECIAL APPRECIATION TO OUR 2026 PARTNERS

Coach Paula • Comcast • Comerica Bank • Elite Hospital Kingwood • Entergy • Enterprise Products • H-E-B Public Affairs • HCA Houston Healthcare Northwest • The Harry E. and Eda L. Montandon Charitable Trust • The Houston Foundation • Insperity Greater Houston Golf Charity • Isla Carroll Turner Friendship Trust • The Jerry C. Dearing Family Foundation • Kingwood Women's Club • The Livable Forest • Metropolitan Transit Authority (METRO) • The MINT National Bank • Minuteman Press • Parenting Special Children Together • Rotary Club of Lake Houston Foundation Inc. • Seidler Consulting • Stacey's Dance Studio • Union Pacific Community Ties Giving Program



We are also deeply grateful to our **individual donors and monthly sustainers**, whose faithful gifts keep our programs strong all year long.

The generosity of our donors allows Villagers to thrive.

YOUR INVESTMENT

Your gift creates lasting change

A chance to work
Job coaching and training that help Villagers discover their abilities.

A chance to grow
Activities that build confidence, friendships and everyday life skills.

A place to belong
Safe group homes and individualized long-term support.

A stronger family
Dependable services so caregivers can work and care for themselves.

$40
helps provide one Villager a full day in our Day Program

$200
helps provide one Villager a full week

$1,000
helps provide one Villager about a month of days

Give monthly
Become a Friend from $20 a month

Looking ahead: our 2027 priorities

1. **Belonging and connection:** expanding community outings and building lasting relationships.
2. **Meaningful employment:** growing vocational opportunities and strong employer partnerships.
3. **Vibrant spaces:** enriching the Day Program and THRIVE with creative, outdoor and sensory environments.
4. **Safe journeys:** keeping our fleet safe, reliable and fully accessible.
5. **Sustained care:** ensuring stable residential services and strengthening our support staff.
6. **Community vitality:** growing the Thrift Shop, volunteer networks and local partnerships.
7. **Proven impact:** measuring what truly matters: independence, family relief and employment success.

SCAN TO GIVE

Today is a great day to invest in our Villagers and our mission.

Point your phone's camera at the code to support our community in under a minute. Thank you for being a vital part of our Village.



Together, we create a community where everyone belongs.

Every Villager has strengths, dreams and the potential to contribute. Thank you for helping us turn that potential into opportunity, today and for years to come.

THE VILLAGE CENTERS
Your Village. Our Community.

The Village Centers
3838 Plum Valley Drive, Kingwood, TX 77339
(281) 358-6172 · info@thevillagecenters.org
thevillagecenters.org

SCAN TO GIVE

Facebook /VillageCentersLAC **Instagram** @villagecenters **LinkedIn** The Village Centers

Serving adults with intellectual and developmental disabilities across the Greater Houston Area.